

Marine Port Services Market Size & Share Analysis - Growth Trends and Forecast (2026 - 2031)

> **Industry:** Maritime, Port & Container Operations (Logistics & Supply Chain)

> **Source:** <https://www.mordorintelligence.com/industry-reports/global-marine-port-services-market>

> **Scraped Date:** 2026-09-17

Executive Market Summary

Market Metric	Details
:---	:---
Base Market Size	USD 98.36 billion
Projected Forecast (2031)	USD 98.36 billion
Growth Rate (CAGR)	4.14 %
Largest Market Region	N/A
Fastest-Growing Region	N/A

Market Visualizations & Infographics

![Major players in Marine Port Services industry](images/chart_2.png)

![Marine Port Services Market (2025 - 2030)](images/chart_3.png)

![Marine Port Services Market: Market Share by Service Type, 2025](images/chart_4.png)

![Marine Port Services Market: Market Share by Ownership and Governance, 2025](images/chart_5.png)

![Marine Port Services Market CAGR (%), Growth Rate by Region](images/chart_6.png)

![DP World Limited, AP Moller Maersk, Hamburger Hafen Und Logistik AG, Shanghai International Port, Shipping Solutions and Services Ltd.](images/chart_7.png)

![Icon](images/chart_8.png)

![footer background image](images/chart_10.png)

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![ESOMAR](images/chart_17.png)

![GPTW](images/chart_19.png)

Comprehensive Research Analysis

Overview Points List Flex 49 Share Feature End

Market Overview

Study Period

|

2020 - 2031

|

Market Size (2026)

|

USD 98.36 Billion

|

Market Size (2031)

|

USD 120.47 Billion

|

Growth Rate (2026 - 2031)

|

4.14 %

|

Fastest Growing Market

|

Asia Pacific

|

Largest Market

Asia-Pacific

Market Concentration

Low

Major Players

*Disclaimer: Major Players sorted in no particular order

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Market Overview

Marine Port Services Market Analysis by Mordor Intelligence

The Marine Port Services Market size was valued at USD 94.45 billion in 2025 and estimated to grow from USD 98.36 billion in 2026 to reach USD 120.47 billion by 2031.

y 2031, at a CAGR of 4.14% during the forecast period (2026-2031).

The steady trajectory is underpinned by a 6% rebound in global container volumes in 2024, with 183.2 million TEUs shipped worldwide. Year-to-date through October 2025, global volumes stand 4% higher than the same period in 2024, with the industry on track for a record-breaking year. Government infrastructure programs inject more than USD 200 billion into port modernization, and the United States alone directs sizable federal funding through comprehensive legislation. Asia-Pacific extends its leadership as both a demand hub and a supply base, while technology adoption improves throughput and creates resilience against geopolitical chokepoints. Environmental regulation accelerates capital spending on shore-power systems, driving new procurement cycles despite near-term cost pressure. Consolidation unfolds by way of alliances rather than outright mergers, enabling operators to scale digital platforms without diluting regional autonomy.

Key Report Takeaways

- * By geography, Asia-Pacific held 40.70% of marine port services market share in 2025 while posting the fastest CAGR at 4.67% through 2031.
- * By service, container handling commanded 68.40% share of the marine port services market size in 2025, whereas supply-chain and logistics solutions are projected to expand at a 4.18% CAGR to 2031.
- * By ownership, state-owned facilities retained 52.30% share of the marine port services market size in 2025, but PPP/concession ports exhibit the highest forecast CAGR at 3.74% to 2031.

Key Market Trends

Market Trends and Insights

Drivers Impact Analysis of Marine Port Services Market*

Driver |
% Impact on CAGR Forecast |
Geographic Relevance |
Impact Timeline |

Surge in global containerized trade volumes

|

+1.2%
|

Global, with APAC and North America leading

Short term (≤ 2 years)

Government-backed port infrastructure investments

|

+0.8%

Global, concentrated in US, EU, India, China

Medium term (2-4 years)

Rapid digitalization & automation of port operations

|

+0.6%
|

APAC core, spill-over to Europe and North America
|

Medium term (2-4 years)
|

Near-shoring-driven secondary-port demand

|

+0.4%
|

North America and Latin America primarily
|

Long term (≥ 4 years)
|

Offshore-wind logistics support services

|

+0.3%
|

Europe, North America East Coast, APAC selective markets
|

Long term (≥ 4 years)
|

Arctic shipping lane emergence

|

+0.2%
|

Northern Europe, Russia, Arctic nations
|

Long term (≥ 4 years)
|

Source: Mordor Intelligence
|

Competitive Landscape

Competitive Landscape

Global operators remain fragmented yet cooperative. DP World, APM Terminals, and PSA build digital corridors that integrate customs, trucking, and warehousing under single platforms. Strategic partnerships allow sharing of predictive analytics without full asset consolidation, preserving regional control while scaling technology. AI-based maintenance cuts troubleshooting hours and reduces spare-parts inventory, trimming operational overhead and widening margins.

Niche entrants capture opportunities in offshore wind logistics and Arctic support, areas overlooked by mainstream players. Specialized fleets and heavy-lift cranes differentiate service capability and attract project cargo. ISO-certified environmental management systems are now prerequisites for long-term carrier contracts, raising the qualification bar for new entrants. The moderate concentration leaves room for further clustering, yet capital barriers deter rapid newcomer entry, maintaining balance within the marine port services market.

Mergers have been limited; instead, operators acquire minority stakes or sign long-term management contracts. Hutchison Ports' USD 580 million entry into Barcelona enhances Mediterranean reach without full-scale consolidation risk. DP World's extra capacity at Jebel Ali raises its throughput to secure rerouted Asia-Europe flows, further anchoring its role as a transshipment hub between the two regions. Competitive positioning increasingly revolves around carbon-management credentials and data transparency, not only berth length or draft depth.

Marine Port Services Industry Leaders

*

APM Terminals

*

MAN-TESS group

*

Schulte & Bruns GmbH & Co. KG

*

American President Lines (APL) (Subsidiary of CMA CGM)

*

Ports America

*

*Disclaimer: Major Players sorted in no particular order

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Scope Methodology P Space

This market covers the revenue earned from services delivered inside marine ports to support vessel calls and cargo movement, including terminal handling, marine support activities, and related port-side service delivery.

Scope exclusions: It excludes ocean freight rates, inland trucking or rail beyond the port gate, shipbuilding, and pure port construction capital spending that is not billed as an operating service.

Segmentation Container

*

By Service

*

Container Handling Services

*

Ship Repair and Maintenance Services

*

Supply-Chain and Logistics Solutions

*

Other Services

*

By Ownership and Governance

*
State-Owned Ports

*
PPP / Concession Ports

*
Private Greenfield Ports

*
By Geography (Value, USD billion)

*
North America

*
United States

*
Canada

*
Mexico

*
South America

*
Brazil

*
Peru

*
Chile

*
Argentina

*
Rest of South America

*
Asia-Pacific

*
India

*
China

*
Japan

*
Australia

*
South Korea

*
South East Asia (Singapore, Malaysia, Thailand, Indonesia, Vietnam, and Philippines)

*

Rest of Asia-Pacific

*
Europe

*
United Kingdom

*
Germany

*
France

*
Spain

*
Italy

*

BENELUX (Belgium, Netherlands, and Luxembourg)

*
NORDICS (Denmark, Finland, Iceland, Norway, and Sweden)

*
Rest of Europe

*
Middle East and Africa

*
United Arab of Emirates

*
Saudi Arabia

*
South Africa

*

*

Rest of Middle East And Africa

Frequently Asked Questions

How fast is container handling revenue expected to grow through 2031?

It is projected to advance at a 4.14% CAGR, keeping pace with overall market expansion documented in this report.

Which region adds the greatest absolute value between 2026 and 2031?

Asia-Pacific contributes the largest incremental revenue due to high trade volumes and sustained 4.67% CAGR, supported by automation and infrastructure funding.

What drives interest in secondary U.S. Gulf Coast ports?

Supply-chain near-shoring from Mexico, combined with federal modernization grants, has lifted Gulf Coast throughput to record levels in 2024.

How do FuelEU Maritime rules influence capital spending?

Each qualifying berth must install shore-power at a cost of USD 15-25 million, prompting ports to raise green-bond financing or seek concessionaire funding.

Why are PPP models gaining momentum in emerging markets?

Private capital accelerates technology deployment and reduces public debt burdens, leading to productivity rates 20-25% above comparable state-owned facilities.